

# Cybersecurity

Facts, Perception and Considerations to Move Forward

Harvard Business Turkey Webinar Ümit Yalçın Şen, Partner, KPMG Turkey 27 September 2022



# Agenda

- Global considerations
- Facts and Figures
  - Perception: Is it not working?
- Mindset shift needed



# Cyber is the #1 risk to growth

Cyber security risk tied with today's burning environmental and supply chain issues as the top threat to organizational growth over the next three years.



#### **Building cyber trust**

Majority of CEOs believe a strong cyber strategy is critical to engender trust with key stakeholders.



## Grasping the supply chain security challenge

CEOs now see the challenge of protecting their partner ecosystem and supply chains as being just as important as building their own organization's cyber defenses.



## Cyber security — a competitive advantage

CEOs view information security as a strategic function and as a potential source of competitive advantage.



## Building a cyber security culture

CEOs say that "building a cyber security culture" is just as important as building technological controls.

Source: KPMG 2021 CEO Outlook.



# Eight key cyber security considerations for 2022+

## **Expanding the strategic** security conversation

Change the conversation from cost and speed to effective security to help deliver enhanced business value and user experience.





#### Exploiting security automation

Use smart deployment of security automation to help realize business value and gain a competitive advantage.

#### Achieving the x-factor: Critical talent and skillsets

Transform the posture of CISOs and their teams from cyber security enforcers to influencers.





## Protecting the privacy frontier

Move to a multidisciplinary approach to privacy risk management that embeds privacy and security by design.

#### Adapting security for the cloud

Enhance cloud security through automation — from deployment and monitoring to remediation.





## Securing beyond the boundaries

Transform supply chain security approaches — from manual and time consuming to automated and collaborative.

#### Placing identity at the heart of zero trust

Put IAM and zero trust to work in today's hyperconnected workplace.



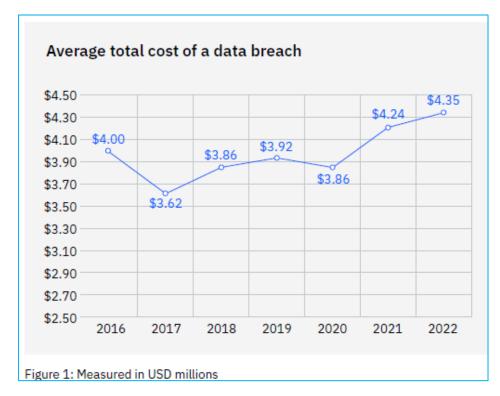


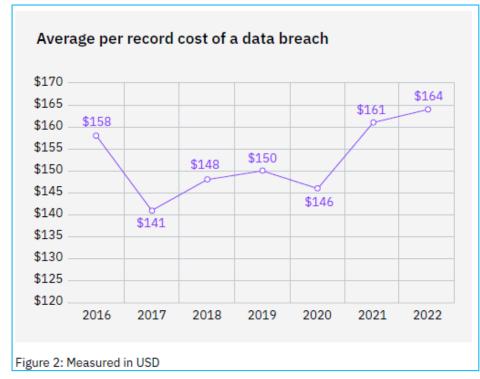
#### Reframing the cyber resilience conversation

Broaden the ability to sustain operations, recover rapidly and mitigate the consequences when a cyberattack occurs.



# Yet, cost of breaches are increasing (I)





- 83% of organizations had data breaches
- 60% of them reflected some costs to prices (to customers)
- 79% of orgs in critical organizations have no Zero Trust policy

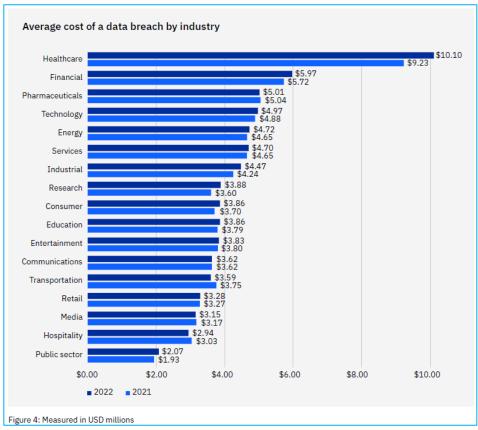
Source: Cost of a Data Breach Report 2022, IBM





# Yet, cost of breaches are increasing (II)





Source: Cost of a Data Breach Report 2022, IBM



# ...and more; stock share prices (almost) not impacted by cyber attacks / breaches

**Cybersecurity And Digital Privacy** 

### A Cyberattack Doesn't Have to Sink Your Stock Price

by Keman Huang and Stuart Madnick

August 14, 2020

https://hbr.org/2020/08/a-cyberattack-doesnt-have-to-sink-your-stock-price

"Stock prices suffer following a breach, but **perhaps not as much as one might assume**. After 14 market days, or roughly three weeks, share prices drop -3.5% on average. In the six months leading up to a breach, average share price grew +2.6%, compared to -3.0% following a breach."

Comparitech.com (<a href="https://www.comparitech.com/blog/information-security/data-breach-share-price-analysis/">https://www.comparitech.com/blog/information-security/data-breach-share-price-analysis/</a>)





## Thus, a mindset change may be a need...

#### (No) Return on investment

- · Limited or no visibility on realization
- Difficult to calculate/estimate impact of cyber incidents on financials and brand

#### Non-deterrent fines / penalties

- Investment vs fines mostly favors noinvestments
- No stakeholder trust to the system (by public, customers, etc.)

## Complex/distributed protection technology

- Too many vendors, tools and integrators
- Limited # of trusted service providers
- Lack of required level expertise and support



#### Focus on revenue and brand protection

- Cyber resilience (part of business resilience)
- Security by design / default (new investments, business change, cloud migration etc.)
- Expansion to whole organization (top to bottom)

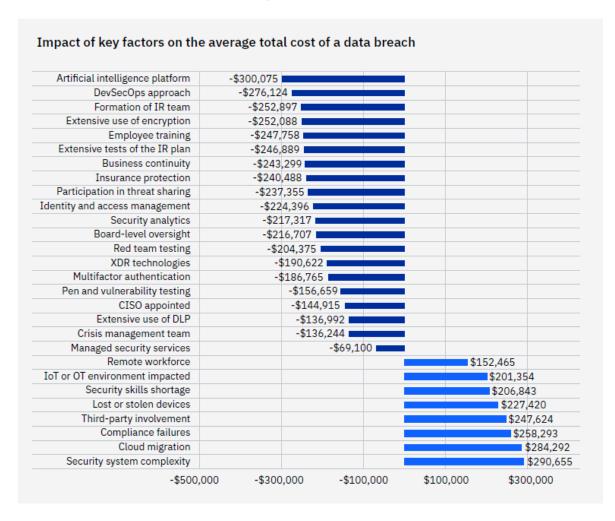
#### Use regulation as a leverage

- Put RISK at the forefront of each conversation
- Produce compliance as byproduct
- Workload management (get support from Internal Control, Internal Audit, etc.)

#### **Automation and vendor consolidation**

- Utilize more Al/Automation
- Reduce # of vendors, simplify cybersecurity tech
- Consider sourcing model alternatives accreditate trusted service providers

# Mindset change to protect revenue and brand



- Think from a revenue assurance perspective (proactive vs reactive)
- Automation and talent/workforce management is key
- Cyber resilience is current/next strategic move
- Risk awareness and focus must increase on third-parties, remote work and system complexity

Source: Cost of a Data Breach Report 2022, IBM

